



PRELIMINARY AGENDA

Tuesday 2 November

07.45 -

08.40 BREAKFAST AND REGISTRATION

08.30 -

08.45 WELCOMING REMARKS

Speaker:

Stephen Glover

Executive Director - Sovereign Funds Roundtables

Institutional Investor

London

08.45 -

09.00 INTRODUCTORY ADDRESS

Speaker:

Y.B Dato' Haji Ahmad Husni Bin Mohamad Hanadzlah

The Hon. Minister of Finance II of Malaysia

Ministry of Finance

Kuala Lumpur

09.00 - Keynote Presentation:

09.25 THE ASIAN CHALLENGE

Speaker:

Dr. Zeti Akhtar Aziz

Governor

Bank Negara Malaysia

Kuala Lumpur

Many Asian economies have been enjoying rising trade surpluses, swelling reserves, healthy financial systems and stable currencies. Our speaker will address the challenges as well as the advantages which these create for ensuring financial stability across the region and creating the conditions for future economic growth and prosperity.

09.25 - Panel Discussion:

10.15 THE UNIQUE MACROECONOMIC BACKDROP

Speakers:

Tokihiko Shimizu

Director General, Research Department

Government Pension Investment Fund

Tokyo

Donghyun Park

Principal Economist

Asian Development Bank

Manila

Further speakers to be announced

Despite the economic surge in Asia, not all is well in the world. Major Western economies are still recovering from the effects of the greatest financial system shock in recent memory. And other concerns abound, ranging from the Eurozone sovereign debt crisis to fears of double-dip recession, along with predictions of both inflation and deflation, pronounced volatility on the foreign exchange markets and the implementation of far more stringent regulatory regimes. All of these create both opportunities and threats for investors. Our panellists will discuss how government funds can thrive in this uncertain and rapidly changing environment.

10.15 - Presentation:

10.45 TO BE ADVISED

10.45 -

11.15 COFFEE BREAK

10.15 - Panel Discussion:

12.10 NEW APPROACHES TO ASSET ALLOCATION

Speakers:

David Iverson *

Senior Investment Strategist

New Zealand Superannuation Fund

Auckland

Tony Day

Former Head of Strategy

Future Fund of Australia

Ed Barksdale

Principal & Chief Executive Officer

Federal Street Partners, LLC

Stamford

John Dai

Chief Risk Officer

Capula Investment Management

London

JK Brown

Partner

Och-Ziff Capital Management

New York

The shortcomings of existing asset allocation approaches at several institutions became sharply apparent during the credit crunch. Reliance on largely stable asset class weightings, relative benchmarks, long-only strategies and an expected return-driven approach proved costly for many investment funds in the face of unprecedented market turmoil. Innovative asset allocation models have been developing for some time. They purport to offer greater flexibility in investment decision making, improved beta performance, movement towards absolute return guidelines and, above all, a risk-based model which ensures far better downside protection. Our speakers will debate the practical implications of these new ideas for their investment strategies, and the changes they have implemented at their own funds.

12.10 - Panel Discussion:

13.00 **EMERGING MARKETS: A GREATER STRATEGIC ROLE?**

Speakers:

Kirk West (*Moderator*)
Executive Director, International Investment
Principal Global Investors
Singapore

Ludwig L. He *
Head of Public Market Investment Department
China Investment Corporation
Beijing

Cyrille Urfer *
Chief Investment Officer
Abu Dhabi Investment Council
Abu Dhabi

Hamid Hamirani
Senior Economist to H.E. the Secretary General
Oman Ministry of Finance
Muscat

There is belief among many influential investors that great opportunities are to be found in emerging markets. However, these markets have historically been treated as peripheral within a traditional asset allocation strategy. The panel will debate how government funds can achieve more from their emerging market portfolios, and the impediments to doing so. The latter may involve difficulties in adapting asset allocation policy, unreliable return and risk data, a need to build stronger forecasting skills, implementation difficulties, liquidity constraints and lack of local knowledge, to name a few factors.

13.00 -

14.45 **LUNCH WITH FEATURED ADDRESS TBA**

14.45 -

16.00 **SIMULTANEOUS SESSIONS**

GROUP A) INVESTING IN ILLIQUIDS - FOR SOVEREIGN WEALTH FUNDS

Speakers:

Adriaan Ryder
Managing Director - Strategy
Queensland Investment Corporation
Brisbane

Sandra Lee
SVP, Investor Relations
Paulson Asia

Win Phromphaet
Head of Global and Real Estate Investment
Social Security Office of Thailand
Bangkok

Edward R. Gustely
Senior Advisor
Indonesia Ministry of Finance
Jakarta

Discussion Topics

- How have views on the illiquidity premium changed?
- How has your understanding of diversification changed?
- Real estate and infrastructure have seen significant investor allocations in 2010. What are the drivers and when is the right time to enter?
- To what extent can illiquid assets provide inflation protection?
- What is the role of private equity in your portfolio?
- Is your governance structure right for illiquid investing?
- What diversification do hedge funds provide? How do you view their fee structures? How will newer, more liquid products be received?
- Which more exotic illiquids are SWFs considering nowadays?

- Do SWFs have a strategic advantage in investing in illiquids due to their long term investment horizon?

GROUP B) RESERVES MANAGEMENT - FOR CENTRAL BANKS

Speakers:

Alex Joia

Managing Director – Strategy

Bank for International Settlements

Hong Kong

Asad Qureshi

Executive Director,

State Bank of Pakistan

Karachi

Shitangshu Kumar Sur Chowdhury

Executive Director, Foreign Exchange Reserves

Bangladesh Bank

Dhaka

Discussion Topics

- Will reserves accumulation increase pressure to earn higher risk-adjusted returns?
- Is risk-free still risk-free?
- How will central bank demand for specific asset classes evolve?
- Has the investment horizon changed?
- Reserve currency evolution, dollar diversification and Euro outlook.
- What is the appetite for local currency debt?
- How do you keep down the cost of holding excess reserves (besides establishing a SWF?)

GROUP C) GOOD GOVERNANCE OF ASSET ALLOCATION - FOR STATE PENSION FUNDS

Moderators include:

Chiu Shean-Bii

Chairman

Pension Fund Association of Taiwan

Taipei

Discussion Topics

- Regulatory constraints
- Does marking to market of liabilities make sense?
- What discount rate is appropriate for calculating liabilities in public sector pensions?
- Comparison of different liability matching models
- Case studies from established funds
- Risk management approaches

16.00 - Presentation:

16.30 TO BE ADVISED

16.30 -

17.00 COFFEE BREAK

17.00 - Panel Discussion:

18.00 **REGIONAL SOVEREIGN DEBT MARKETS & THE GROWTH OF ISLAMIC INVESTING**

Speakers:

Salim Al Gudhea

Economic Advisor

Gulf Cooperation Council

Riyadh

Ja'afar Bin Rihan

Head of Islamic Investment

**Employees Provident Fund
of Malaysia**

Kuala Lumpur

Further speakers to be announced

Regional bond markets in Asia and the Middle East have developed slowly, and lag considerably their Western counterparts in terms of size, liquidity, ease of access, simplicity of dealing and established market conventions. Borrowing requirements are much lower, of course, which is a major contributing factor. In addition, many countries in the region issue Islamic debt and encourage the development of Islamic finance. Panellists will explore the role of state-run funds in encouraging the growth of regional bond markets and the use of Islamic debt and other investments in meeting their governance and performance objectives.

18.00 -

18.45 **TIME AT LEISURE**

18.45 -

22.00 **COCKTAILS & DINNER**

Wednesday 3 November

08.30 - Panel Discussion:

09.15 BEST PRACTICE IN GOVERNANCE: LESSONS FROM THE EXPERTS

Speakers:

Dr. Ashby Monk (Moderator)

Research Fellow

University of Oxford

Oxford

Chiu Shean-Bii

Chairman

Pension Fund Association of Taiwan

Taipei

Ana Maria Jul

Vice President Financial Advisory Committee

For Sovereign Wealth Funds

Ministry of Finance, Chile

Santiago

Further speakers to be announced

There is an intimate connection between the nature of governance structures and the ability to deliver investment objectives within state-run institutions. When governments create investment bodies, they need to think carefully about their degree of independence, especially regarding their relationship to existing institutions like the central bank, finance ministry and national regulator. Good governance also requires the establishment of an efficient board and management organisation and of realistic investment return and performance objectives. Rigid governance structures can stifle and imperil the achievement of the organisation's objectives, while liberal arrangements can bring significant downside and reputational risks, especially during times of crisis. The panel will discuss best practice in governance among funds across the region, and the governance principles which are most appropriate for different types of investment institution.

09.15 - Panel Discussion:

10.00 CHALLENGES FOR NEW AND SOON TO BE ESTABLISHED FUNDS

Speakers:

Batjargal Bazarsuren

General Director, Fiscal Policy Department

Mongolia Ministry of Finance

Ulaanbaatar

(To be named)

Papua New Guinea Treasury

Port Moresby

Further speakers to be announced

New state-run funds are continually being set up, especially in the Asia/MidEast region, where reserves and surpluses are growing at an especially rapid rate. How are they going about establishing their governance structures and investment policies? How flexible will these structures be to respond to market developments and performance priorities? Most of all, what are the lessons which newly-created funds can learn from established government institutions.

10.00 - Presentation:

10.30

Speaker to be announced

Janus Capital

10.30 -

11.00 **COFFEE BREAK**

11.00 - Panel Discussion:

11.45 **THE TRADE-OFF BETWEEN IN-HOUSE AND EXTERNAL MANAGEMENT**

Speakers:

Patricia Pascuzzo (*Moderator*)

Principal

Mercer

Sydney

Every investing institution must strike a balance between the investment and management functions which it accomplishes in-house, and those which are devolved to external managers, consultants and other experts. Our speakers will set the scene for discussions on these themes by outlining their own approaches to development of internal investment expertise, competition for talent, comparative advantages of internal and external managers, cost considerations, risk management, manager selection and their commitment to strategic partnerships.

11.45 - **SIMULTANEOUS SESSIONS:**

12.30 **IN-HOUSE AND EXTERNAL MANAGEMENT**

GROUP A) DEVELOPING IN-HOUSE SKILLS

Discussion Topics

- Local market constraints
- Staff retention, training and development
- Competition with the private sector
- Performance measurement approaches
- Overcoming civil service mentality

GROUP B) MANAGER SELECTION

Discussion Topics

- Defining the investments for which external managers are needed
- Establishing philosophy, style and performance criteria
- Constructing a manager universe
- Achieving non-correlated alpha
- Monitoring manager progress

GROUP C) 'SOLUTIONS' AND STRATEGIC PARTNERSHIPS

Discussion Topics

- Is there a mismatch between manager offerings and investment objectives of government funds?
- Are customised solutions the answer, and are they affordable?
- What proportion of funds should SWFs devote to direct investments?
- Advantages of strategic partnerships over direct share purchase
- Additional skills requires to oversee these bespoke approaches

12.30 -

13.00 **DISCUSSION FEEDBACK**

13.00 -

14.30 LUNCH WITH FEATURED ADDRESS TBA AND CLOSING REMARKS

* Pending no schedule conflict